

[REDACTED]

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**From:** [REDACTED]  
**Sent:** 27 March 2024 12:27  
**To:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** FW: PoW Resurfacing Stakeholder Mapping

**Importance:** High

Dear [REDACTED]

To pick up on [REDACTED] question below – and before we answer it - can we ensure we're all on the same page internally?

**[REDACTED] question: National Highways**, when is the stakeholder engagement due to begin please? And do we have a confirmed start date for the works please?

My questions,

- Has a comms plan been fleshed out using the stakeholder intel we drew out last week? Are you working with comms team on this? If it's not been done yet, is there a target date for this work to be done?
- What's happened re the MP / MS letters – are they drafted / and do you know what the timeline for issuing them will be? Specifically, will anything go before Easter?

**Note, to buy you some time, it might be prudent to answer [REDACTED] question with something like this,**

*Thanks for the info you've provided, it's really helpful. We're just working through the mechanics of who needs to be told and in what order, and building this into a revised comms plan. We will keep you looped into this. As things stand we anticipate contacting MPs and MSs to set up briefing opportunities in [when?? the next few weeks??] with a view to holding these [when? early – mid May?]. These will be high level briefings, to be supplemented with more detail as we get closer to the works. As things stand the work is being planned for mid July onwards, although this date is not in the public domain yet. We recognise that landing these messages will need some care and attention though, so we're spending some time establishing a thorough comms and engagement plan.*

NB If you need my help in working through the comms planning piece, please do draw me into that.

With kind regards

[REDACTED]  
[REDACTED]  
**Stakeholder Manager South West**

(Pronouns: she / her / hers)

**Major Projects, Customer Service and Stakeholder Division  
National Highways**

**+ Emergency First Aider**

Telephone: [REDACTED]  
Mobile: [REDACTED]  
Web: [www.nationalhighways.co.uk](http://www.nationalhighways.co.uk)

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From: [REDACTED]@gov.wales <[REDACTED]@gov.wales>  
Sent: Wednesday, March 27, 2024 11:50 AM  
To: [REDACTED]@nmwtra.org.uk; [REDACTED]@southwales-tra.gov.uk  
Cc: [REDACTED]@nationalhighways.co.uk; [REDACTED]@nationalhighways.co.uk;  
[REDACTED]@nationalhighways.co.uk; [REDACTED]@nationalhighways.co.uk;  
[REDACTED]@nationalhighways.co.uk; [REDACTED]@nationalhighways.co.uk  
Subject: RE: PoW Resurfacing Stakeholder Mapping

Thanks [REDACTED]

I'm reaching out to my major events colleague to confirm the Motopoint contact and to confirm if we are missing any other organisation from that point of view.

I'm waiting to hear back from Visit Wales who the best contact will be.

I'll add these to the spreadsheet once I know.

Yes, out of courtesy I think Newport councillors should be included.

**National Highways**, when is the stakeholder engagement due to begin please? And do we have a confirmed start date for the works please?

Thanks.

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From: [REDACTED]@nmwtra.org.uk  
Sent: Tuesday, March 26, 2024 1:31 PM  
To: [REDACTED] CCRA - Operations - CCRA Communications) <[REDACTED]@gov.wales>; [REDACTED]  
[REDACTED]@southwales-tra.gov.uk  
Cc: [REDACTED]@nationalhighways.co.uk; [REDACTED]@nationalhighways.co.uk;  
[REDACTED]@nationalhighways.co.uk; [REDACTED]@nationalhighways.co.uk;  
[REDACTED]@nationalhighways.co.uk; [REDACTED]@nationalhighways.co.uk  
Subject: ATB/RE: PoW Resurfacing Stakeholder Mapping

Hi both

Hope you're well. National Highways have asked for our assistance in mapping out the Welsh stakeholders for these works: [PoW Bridge Resurfacing Stakeholder List.xlsx](#) I've filled out what I can but @ [REDACTED]@gov.wales I think you'd be best placed to comment on any special considerations for the

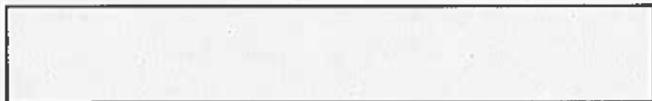
MPs/MSs. If we're including Newport MPs/MSs do we need to include the councillors as well? I'm also struggling with a Visit Wales and motorpoint arena contact.

@ [REDACTED] I'd appreciate your view on the Operational side of things.

Diolch,

[REDACTED]  
Rheolwr Cyfathrebu  
Communication Manager  
**Asiant Cefnffyrdd Gogledd a Chanolbarth Cymru**  
**North & Mid Wales Trunk Road Agent**  
Canolfan Rheoli Traffig Gogledd Cymru (CRhTGC/NWTMC), Conwy LL32 8HH  
[REDACTED]  
[REDACTED]@nmwtra.org.uk

Yn gweithio ar ran Llywodraeth Cymru  
Working on behalf of the Welsh Government



Bydd y ddwy iaith yn cael eu trin yn gyfartal o dan bob amgylchiadau  
Both languages will be treated equally in all circumstances  
-----Apwyntiad Gwreiddiol/Original Appointment-----

**Oddi wrth:** [REDACTED]@nationalhighways.co.uk>

**Anfonwyd:** Dydd Mercher, 20 Mawrth 2024 07:57

**At:** [REDACTED]@gov.wales

**Copi/Cc:** [REDACTED]

**Pwnc:** PoW Resurfacing Stakeholder Mapping

**Pryd/When:** Dydd Gwener, 22 Mawrth 2024 13:30-14:30 (UTC+00:00) Dublin, Edinburgh, Lisbon, London.

**Ble/Where:** Microsoft Teams Meeting

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Hi all,

This is a separate meeting to map out the stakeholders for the upcoming PoW Resurfacing. We will be populating the stakeholder list and then based on that we will be plotting the stakeholders into the relevant boxes on the graph. The list can be found [PoW Bridge Resurfacing Stakeholder List.xlsx](#) If you are having problems with viewing the list, please let me know!

Kind regards  
[REDACTED]

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